

PE for fundraising: overview of sessions



Understanding the climate x health funding landscape

Discussing trends in the climate x health landscape and understanding what funders look for



Planning PE for fundraising

Introducing the fundraising cycle to strengthen your toolkit for how best to engage funders



Focus of this session

Agenda

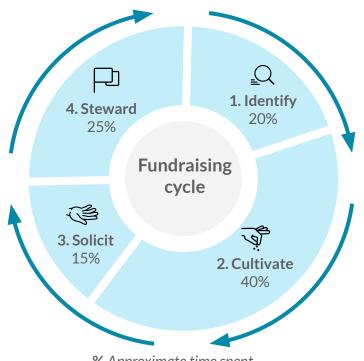
01	How can the fundraising cycle help you navigate the CxH funding landscape?	(20 mins)
02	Identify funders	(20 mins)
03	Solicit funds: define your impact story	(20 mins)
	(break)	(10mins)
	Solicit funds: tailor your messaging and outreach	(20 mins)
04	Cultivate and steward relationships	(20 mins)
05	Wrap-up	(10 mins)
06	Additional resources	n/a

01 How can the fundraising cycle help you navigate the CxH funding landscape?

Introducing the fundraising cycle

Steward funder relationships by inviting funders to events, thanking them privately over email or letters, and publicly

Solicit funds through the most appropriate channel depending on your target funders



% Approximate time spent

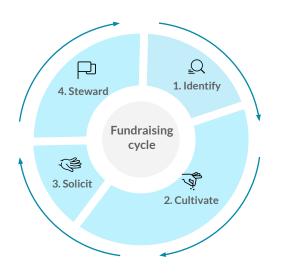
Identify potential funders, develop comprehensive criteria, build a database, use existing databases and warm connections

Cultivate funder relationships by meeting them, sharing regular updates, and seeking media coverage Dalberg

Which areas of the fundraising cycle do you find challenging?

INTERACTIVE ACTIVITY: Menti poll + Plenary discussion





Menti Poll

In which areas of the fundraising cycle do you spend most time on today?

Which areas do you find most challenging?

To enter your response, go to Menti.com using the link shared in chat, or scan the QR code

Plenary Discussion

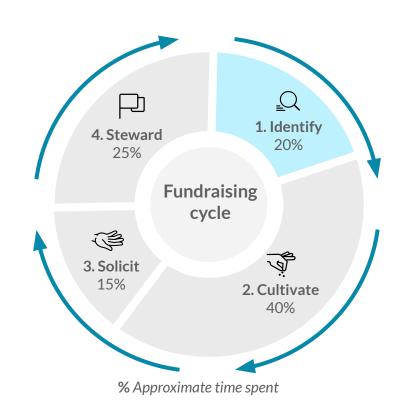
What are the challenges you face?

Unmute, or type your response in chat



02

Deep dive on how to identify funders



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Identify potential funders - channels, tools and best practices

Identify potential funders by developing comprehensive criteria, building a database, using existing databases and warming connections

Channels and tools you can use to IDENTIFY funders:

- Build a database of funders that you engage or will engage with, and regularly update it
- Leverage existing tools available to research funders. Examples include DonorSearch, Double the Donation, Intellect space and Matching Gift Widget
- Create visibility to ensure funders can find you as well, by positioning your organization well on different platforms (e.g., Facebook, LinkedIn etc.)

Best practices for IDENTIFYING funders:

- **Develop comprehensive criteria** to assess potential funders, e.g., alignment with your vision, philanthropic habits, and legal requirements
- Consider community members as potential donors, e.g., via crowdfunding campaigns
- Create a separate workstream with a designated person to identify (and own, if feasible) the prospect research process (consider specialized consultants, if necessary)



Funders are not a monolith

High net worth individuals

- Domestic
- Regional
- Global

Friends/family/ community

- Formal
- Informal

Crowdfunding

- Donation-based
- Reward-based
- Lending-based
- Equity-based



Philanthropic

- Corporate foundations
- Corporate Social Responsibility (CSR) programs
- Corporate sponsorship

Commercial

- Strategic partnership
- Market segment targeting



Approximate ticket size

Impact-oriented Angel/ **Venture Capital / Private Equity firms**

Social impact accelerators / incubators

Development Finance Institutions



Subnational government. e.g., state/ county/ provincial govt

National government and ministries/agencies e.g., annual budget of Ministry of Health

Parastatal agencies, e.g., research institutes

Government programs, e.g., innovation grants



Global, regional, and domestic foundations

- Family foundations e.g., Higherlife, BMGF
- Independent Foundations e.g., Freedom Fund, CIFF

Multilaterals e.g., AfDB. UN agencies, World bank

Bilterals e.g., USAID, AFD, **FCDO**

Note: This list does not include alternative revenue sources; e.g., internally generated revenues, reserve funds, social enterprise models, etc.

Acronyms: BMGF Bill and Melinda Gates Foundation, CIFF Children's Investment Fund Foundation, AfDB African Development Bank, USAID United States Agency for International Development, AFD Agence Française de Developpement FCDO Foreign, Commonwealth & Development Office (UK)

What drives funding decisions for each funder type?



- Tend to be driven by impact stories, public opinion and media, more than by evidence base
- May be willing to tolerate higher risk
- Can be flexible on how funding is used



- Seek alignment with core business priorities
- Corporate funding requires strong business case and fit with commercial objectives
- Foundation funding tends to focus on ecosystem building



Approximate ticket size

- Focus on return on investment and exit strategy (investment duration, scaling plan)
- Prioritize areas with funding gaps and high impact potential
- Can fund businesses at different stages



- Look for alignment with existing priorities and targets
- May look for scalability
- Can be open to co-funding with others



- Often fund initiatives in areas with robust evidence and robust theories of change
- Prioritize alignment with internal strategy and priorities
- Dependent on internal funding cycle timelines

Determining funder fit



Is the funder a good fit?

Questions to consider:

- Internal preference. Which funding option do you resonate with most?
- Funder alignment. Which funders are aligned with your values?
- Funder capacity. What's their capacity to give? Are gifts unrestricted or fungible (earmarked)?
- Funder motivation. What are their interests and motivations for giving?
- Funder recognition. Which funders recognize your value proposition?

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Tips for identifying funders to meet your goals



Determine your fundraising goal. Be clear about the intended outcomes and how to achieve them. If a detailed budget is needed, include core support and programmatic activities



Consider multiple funders to meet your fundraising goal. Estimate how many of each type of funder you need to approach, based on average donation size. Reach out to at least 4x the number of donors needed to meet the goal



Make sure your goal is reasonable. Determine if the overall goal is too ambitious or not ambitious enough, given your capacity for outreach



Prioritize resources. Consider spending extra time and effort on outreach to fewer funders that can give generously. Expect 80% of goal to be given by 20% of funders



Define your targets. Identify specific prospective funders for each level of giving and be clear about the amount you request from each one

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What has worked for you in identifying funders?

INTERACTIVE ACTIVITY: Round robin in plenary

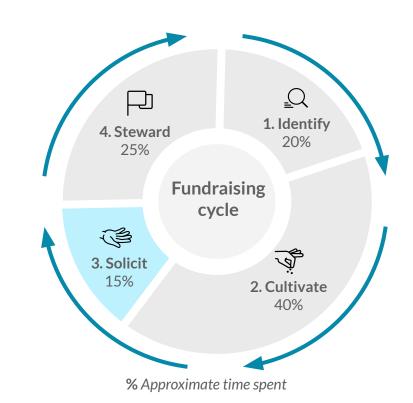


Thinking back to a time when you have identified potential funders, what worked/didn't work?

Put your hand up, or type your response in chat

03

Deep dive on soliciting funds



Soliciting funds – channels, tools and best practices

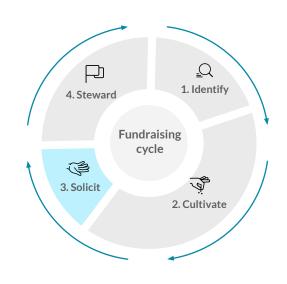


Channels and tools you can use to SOLICIT funds:

- **Crowdfunding** Keep your page alive by sharing photo and video content; post regular updates and show how much you have already raised
- Letters Be concise and formal; while soliciting through letters, keep them professional, accessible, and get to the point
- In person Know your funders in person; do your research and identify the needs of the potential funder before in-person meetings
- **Email** Customizing the ask is critical; directly address the recipient and include any reference to previous encounters
- **Phone** Prepare a script to ensure you clearly communicate your ask, and be ready to address the funder's questions

Best practices for SOLICITING funds:

- Be responsive even when funders are unsure or postpone
- **Follow up** with clear next steps, such as through a follow-up email to thank the funder and recap major decision points and action items immediately after in-person meetings
- Be genuine and authentic when making the ask to help build trust with the funder
- Choose the right time to ask for donations, such as at end of year, specific "cause months" (e.g., breast cancer prevention month), and during/around specific events



SOLICIT FUNDS:

How to make the ask



Define your impact story



Tailor your messaging and outreach

Clearly define and communicate your intended impact



Define your impact story

Questions to consider:

- Clarify mission and vision. What is your mission, and how do your program activities support it?
- **Define unique value proposition.** What is your organization's unique value proposition?
- **Prove impact.** How do you prove your impact? What metrics can you use to validate your claims?

Recall your story of self-us-now:

& shared

experience

Story of Dalberg Call to *leadership* Story of Story of URGENCY now Shared values Strategy &

Bring your story of self-us-now into your storytelling for funders:

- What is the urgent 'challenge' you call on us to face? What vision could we achieve by acting on your proposal?
- What are the motivating values that we share? What unites us in this shared purpose?
- What are the sources of your calling? What has led you/your organization to have this motivation to act?



action

Discuss: integrating community engagement into fundraising

INTERACTIVE ACTIVITY: Plenary discussion

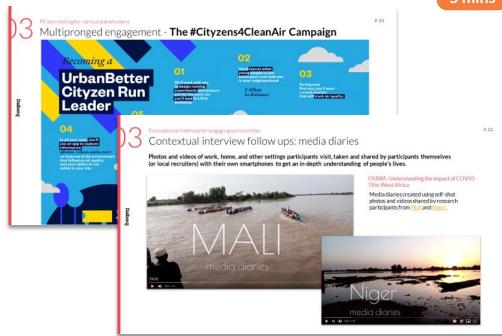


Link to session 3.0 and 3.1

How might the #Cityzens4CleanAir Campaign further integrate community engagement into a fundraising approach?

How might OSIWA further build on media diaries into an impact story for funders?

Unmute, or type your response in chat



Discuss: integrating community engagement into fundraising

INTERACTIVE ACTIVITY: Plenary discussion



Your turn:

How might community engagement strengthen **your** impact story or fundraising approach?

Unmute, or type your response in chat

BREAK

SOLICIT FUNDS:

How to make the ask



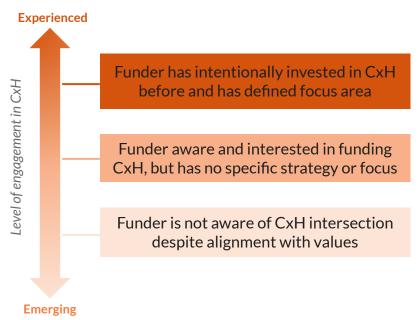
Define your impact story



Tailor your messaging and outreach

Funders have different levels of engagement in climate x health, and different funding priorities

Funders have varied levels of engagement in CxH...



...and different interests and priorities

Example CxH funder priorities¹:

Working with local governments & decision makers

Engaging communities & local organizations

Scaling up innovation

...

Tell your story in a way that resonates with the audience



Tailor your messaging and outreach

Questions to consider:

- Decision makers. Which decision-makers should you target for outreach?
- Align communication. How might you clearly communicate your impact story in a way that aligns with the funder's interests, capacity, and motivations for giving?
- Communicate financials. How do you explain your business plan and budget to funders?

Disc

Discuss: what works to engage different funders

INTERACTIVE ACTIVITY: Plenary discussion



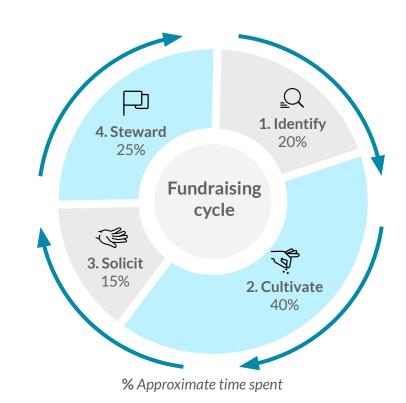
What sources have you used to identify a funder's interest and priorities?

How have you tailored your messaging to the funder's level of engagement in climate x health?

Unmute, or type your response in chat

04

Deep dive on how to cultivate and steward funder relationships



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Cultivating relationships – channels, tools and best practices



Cultivate funder relationships by meeting potential funders, sharing regular updates, and seeking media coverage

Channels and tools you can use to CULTIVATE funder relationships:

- Meet in person with potential funders, join events hosted by others to grow your network and interact in person
- **Share newsletter** with articles and photos on major donations, personal stories of participants etc.
- Make phone calls to check in with potential funders, especially after first meetings, for follow-ups or to share positive developments
- **Get (social) media exposure** by seeking opportunities for engagement and building substantial presence on major social media platforms

Best practices to CULTIVATE funder relationships:

- **Develop the story of "Why"** people should give you money, and learn how to communicate it using an elevator pitch. Train your staff and board members as well.
- **Prepare FAQs** with common questions, including details on how to learn about upcoming events and who to call to be involved
- Create a system for funder cultivation. Do not try multiple approaches randomly but identify a few effective strategies and invest time and resources in them

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Stewarding relationships – channels, tools and best practices

Steward funder relationships by inviting funders to events, thanking them privately over email or letters, and publicly

Channels and tools you can use to STEWARD relationships:

- Invite funders to events, either as guests, or to assist delivery
- Use social media to thank funders publicly, and share gratitude with your community
- Send cards or letters where appropriate within a week after receiving the donation many funders appreciate old-fashioned thank you cards
- Write emails to thank the funder individually

Best practices for STEWARDING relationships:

- Acknowledge your gratitude with a letter (and gift, if possible and/or appropriate)
- Solicit feedback continuously from funders on upcoming plans and initiatives
- **Keep funders updated** on your progress, and how their money is contributing to achieving results
- **Deepen funder involvement** over time to prepare the ground for future, possibly larger, donations
- Ask for referrals when you have built a strong relationship, by explicitly asking current funders to connect you to potential funders in their networks



Tips for building long-term trust and engagement with funders

Targeted communication

Use a communication matrix to have regular and calendarized touch-points with your funders

Engagement/advice seeking

Use your **funders** as **thought partners** and engage with them regularly to seek programmatic and strategic advice

Mutual learning

Organize learning events with funders and peer organizations; attend learning events where funders are present

Honesty and transparency

Be transparent about your wins and missed targets

Leveraging your larger team

Involve your larger team – your Board, executive directors, and program leads, as touchpoints with your funders

Reflecting on your relationship

Set up **regular debriefs** with your funders and have an honest discussion on your relationship

Discuss: how to build relationships with funders (1/2)

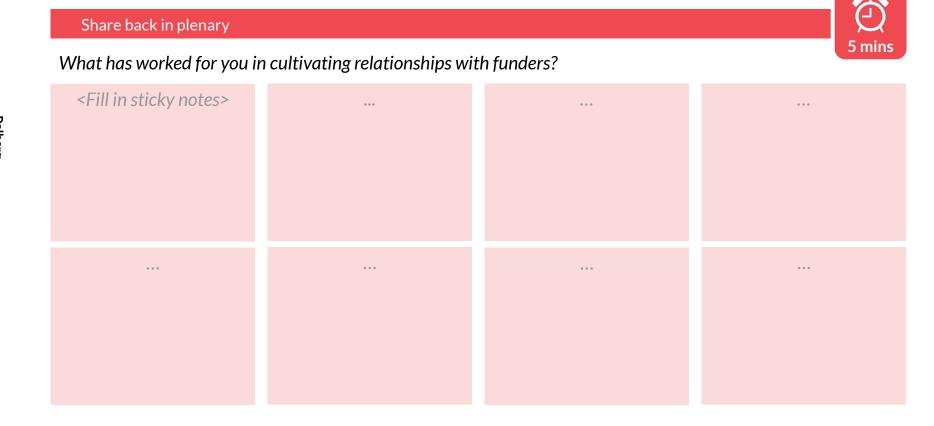
INTERACTIVE ACTIVITY: Breakout discussion



What has worked for you in building relationships with funders?

In your breakout group, come up with a set of tips and tricks to share back in plenary

Discuss: how to build relationships with funders (2/2)



05 Wrap up

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How do you feel about fundraising?

INTERACTIVE ACTIVITY: Share in chat



At the beginning of Session 3.6, we asked "Does fundraising fill you with joy or fear?" Has anything changed since then?

Type your thoughts in the chat Unmute or raise your hand to speak

O6 Additional Resources

Where can I learn more?

1. Giving Chart tool (free, downloadable)

• This spreadsheet will allow you to (a) plan a campaign gift strategy to meet a specific goal and (2) enter gifts as they are received to track progress - <u>LINK TO GOOGLE SHEET</u>

2. Resources to help identify funders

- Online foundation directory to find grants to fund non-profits https://candid.org/
- Resource to identify and segment potential donors (free and paid subscriptions available)
 https://www.donorsearch.net/

3. More guidance on fundraising

- Online platform with useful tips on many aspects of fundraising (free) -https://doublethedonation.com/tips/nonprofit-fundraising/
- Philanthropy University courses (free, sign-up required)
 - Introduction to fundraising <u>LINK</u>
 - Connecting with donors LINK
 - Fundraising strategies LINK