

AMR Surveillance Best Practices

Five-day hybrid lecture series
9–15 October 2024

Speaker: Dr Geetanjali Kapoor, Acting Head and Researcher, One Health Trust (formerly CDDEP)

Host: Professor Ben Cooper, Professor of Epidemiology, Nuffield Department of Medicine



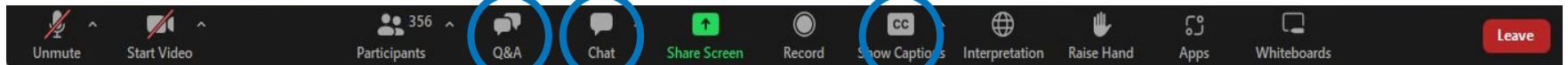
zoom

In person at the Big
Data Institute (BDI),
Old Road Campus,
University of Oxford



Housekeeping

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Panel and agenda

Host: Professor Ben Cooper and **Facilitator:** Barney McManigal

Visiting fellow: Dr Geetanjali Kapoor - Acting Head and Researcher, One Health Trust (formerly CDDEP), India

Schedule

Day 1. Wed, Oct 9, 10:00-11:00 - *Large Scale Surveillance for Antimicrobial Resistance:*

Overview & 11:00-13:00 - AMR Series: Laboratory methods and definitions

Day 2. Thu, Oct 10, 11:00-13:30 - *AMR Series: Surveillance in Human Health I*

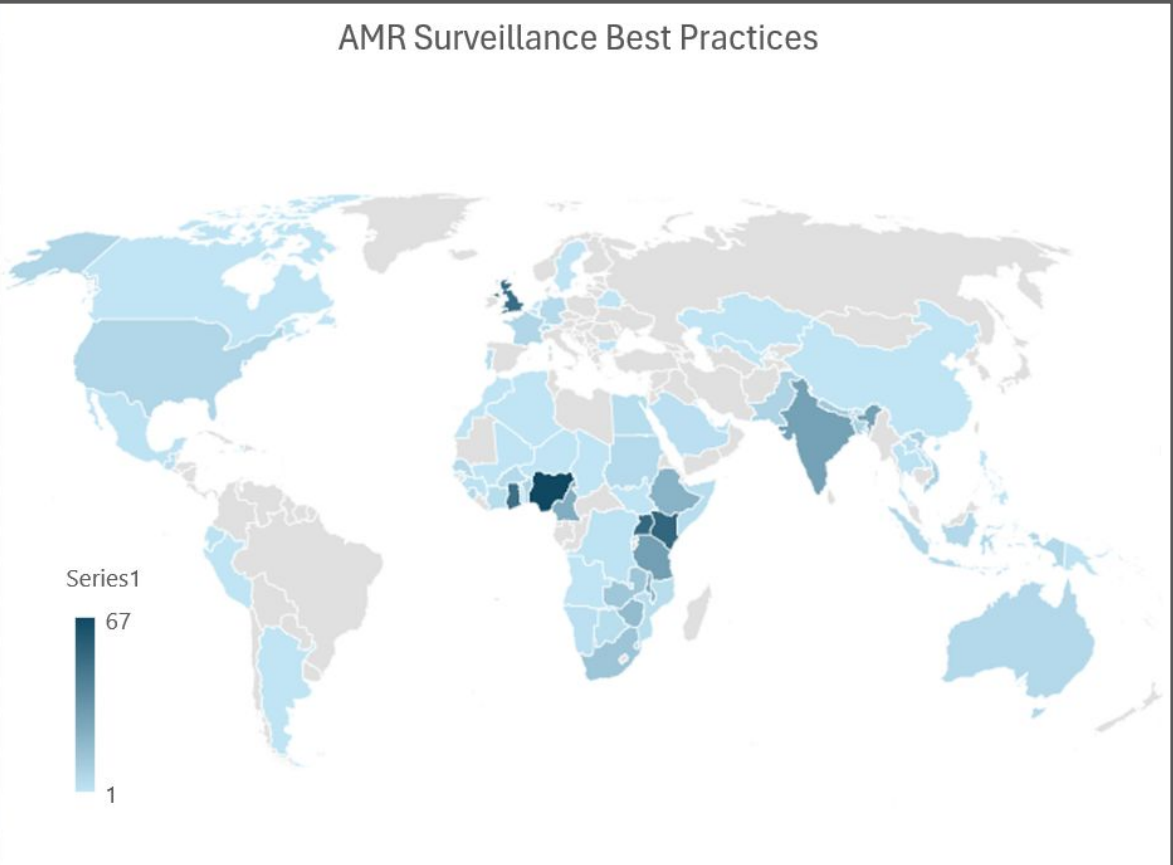
Day 3. Fri, Oct 11, 10:00-13:00 - *AMR Series: Surveillance in Human Health II*

Day 4. Mon, Oct 14, 9:00-12:00 - *AMR Series: Surveillance Reports, Challenges, and Mitigation*

Day 5. Tue, Oct 15, 10:00-13:00 - *AMR Series: Conclusion and Open Discussion*

Registered for the lecture series as of 09/10 AM - Thank you!

	Country	Count
1	Nigeria	67
2	Kenya	54
3	Uganda	53
4	United Kingdom	51
5	Ghana	50
6	Tanzania	30
7	India	29
8	Cameroon	24
9	Malawi	23
10	Ethiopia	22
11	Zimbabwe	18
12	South Africa	14
13	Zambia	13
14	Nepal	12
15	Vietnam	9
16	Bangladesh	9
17	Benin	8
18	Pakistan	8
19	France	7
20	United States	7
	Total	
	76	654



ACKNOWLEDGEMENT

Hamied Foundation UK-INDIA AMR Fellowship
Yusuf and Farida Hamied Foundation
The Academy of Medical Sciences
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Professor Ben Cooper
Dr Christiane Dolecek
Dr Barney McManigal
Isabela Cabrera Lalinde
Sophie Patten
Nuffield Department of Medicine, University of Oxford

The Global Health Network, University of Oxford

Dr John Stelling

One Health Trust

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Day 1/5, Session 1:

Large Scale Surveillance for Antimicrobial Resistance: Overview

Dr Geetanjali Kapoor

Acting Head and Researcher, One Health Trust
(formerly CDDEP)



ANTIMICROBIAL RESISTANCE (AMR) STAKEHOLDERS

- UK Department of Health & Social Care, PHE, Fleming Fund, GRAM
- US Centers for Disease Control and Prevention & National Institutes of Health
- European Medicines Agency & Food and Drug Administration
- Multilaterals and international organizations - FAO, OIE, WHO, UNEP, OECD...and more
- G20 (Argentina, Australia, Brazil, Canada, China, France, Germany, India, Indonesia, Italy, Japan, South Korea, Mexico, Russia, Saudi Arabia, South Africa, Turkey, United Kingdom and United States, plus the European Union)
- G7 (Canada, France, Germany, Italy, Japan, United Kingdom, and United States)
- Governments and academia
- Funders, Donors, Foundations, Nonprofits
- GAVI, MSF, FIND, BARDA, GARDP, OHT/CDDEP, REACT, ...and more ...
- GLASS Global Antimicrobial Resistance Surveillance System, JPIAMR Joint Programming Initiative on Antimicrobial Resistance, Surveillance platforms
- Pharmaceutical companies; R&D
- Citizens & advocacy groups
- and more...

ANTIMICROBIALS | FIRST ONES

- Quinine extraction (1600s; isolated in 1820) | Pierre Pelletier and Joseph Caventou | School of Pharmacy, Paris
- Penicillin discovery (1928) | Alexander Fleming | St. Mary's Hospital, London | Nobel Prize in 1945
- Nystatin discovery (1949) | Elizabeth Hazen and Rachel Fuller Brown | Laboratories, New York State Department of Health
- Idoxuridine synthesis (1958) | William Prusoff at Yale University, CT

AMR | ACCELERATORS

Conducive environment for microbe and antimicrobial interactions

More microbes

- weak infection control
- poor sanitation
- low vaccine coverage

More antimicrobials

- weak stewardship
- regulations
- disposal practices

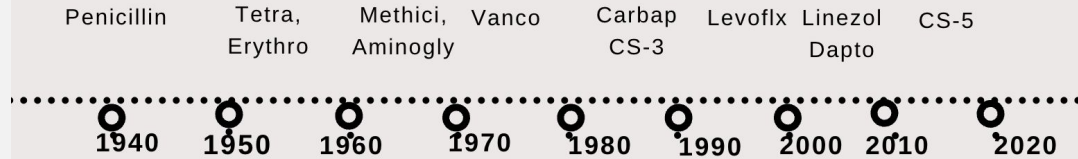
Environmental

- wastewater management in human dwellings, animal farms and agriculture

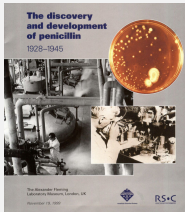
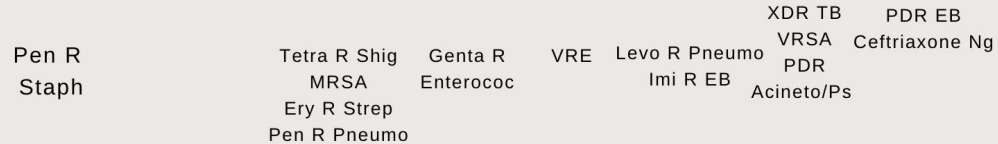
& more

AMR DEVELOPMENT | TIMELINES SINCE 1940s

ANTIBIOTICS INTRODUCED



ANTIBIOTIC RESISTANCE IDENTIFIED



WHAT IS THE AMR BURDEN? IS IT EASY TO QUANTIFY?

WHAT IS THE AMR BURDEN?

HUMANISTIC & FINANCIAL

AMR infections	AMR attributed deaths	AMR associated deaths	Year	Scope	Source
-	0.7 M*	-	2014	Global	Lord Jim O'Neill
-	1.3 M**	4.9 M	2019	Global	Lancet report
2.8 M	35,000	-	-	USA	CDC AR threat report 2019

*Including HIV, TB, malaria; rise to 10M/year by 2050, if no action taken

**Bacterial AMR (TB included)

AMR's impact by 2050

Decline in global livestock output	Decline in global exports	Decline in GDP	Decline in global economy	Rise in healthcare expenses	Rise in extreme global poverty	Source
11 %	1.1-3.8%	1.1-3.8%	-	\$0.33-1.2 trillion	24 million people	World Bank
-	-	-	100 trillion	-	-	Lord Jim O'Neill

REAL WORLD CHALLENGES IN AMR QUANTIFICATION

Service delivery

Health workforce

Information

Medical products, vaccines
and technology

Financing

Leadership and governance

WHO's Health System Building Blocks

Reliable estimates of the true AMR burden are scarce

Break

See you in shortly.

01:00:00

Day 1/5, Session 2:

AMR Series: Laboratory methods and definitions

Dr Geetanjali Kapoor

Acting Head and Researcher, One Health Trust (formerly CDDEP)



**HOW TO DETECT AMR?
HOW TO DEFINE MDR, XDR, AND PDR?**

HOW TO DETECT AMR?

Phenotypic (Culture-Based)

Disk diffusion

Broth microdilution, gradient tests, breakpoint tests, agar dilution (bacterial isolates vs series of antimicrobials)

Automated systems (Phoenix, Vitek 2, Microscan, etc)

HOW TO DETECT AMR?

Genotypic (Detection of antibiotic resistance genes)

Microarrays & Hybridization

PCR/ Nucleic Acid Amplification Technology (NAAT)

Next-Generation Sequencing (NGS)- whole/metagenome

Mass Spectrometry-Based Methods (MALDI-TOF MS (Matrix-Assisted Laser Desorption/Ionization Time-of-Flight MS))

Bioinformatics Approach; Biosensors and Nanotechnology

Emerging Technologies-CRISPR (clustered repetitive interspaced short palindromic repeats); Machine Learning and Predictive Analytics

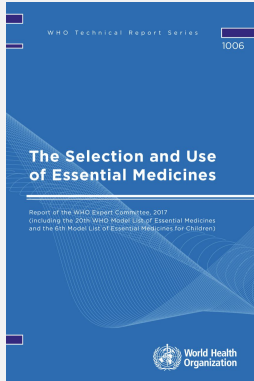
HOW TO DEFINE MDR, XDR, AND PDR?

CDC & ECDC 2011

- MDR: acquired non-susceptibility to at least one agent in three or more antimicrobial categories
- XDR: non-susceptibility to at least one agent in all but two or fewer antimicrobial categories (bacterial isolates remain susceptible to only one or two categories)
- PDR: non-susceptibility to all agents in all antimicrobial categories

	Category 1		Cat 2		Cat 3			Cat X-2		Cat X-1		Cat X	
	Agent 1	Ag 2	Ag 1	Ag 2	Ag 1	Ag 2		Ag 1	Ag 2	Ag 1	Ag 2	Ag 1	Ag 2
MDR	R		R		R								
XDR	R		R		R			R					
PDR	R	R	R	R	R	R		R	R	R	R	R	R

GUIDANCE & DECLARATIONS



GLOBAL ACTION PLAN ON ANTIMICROBIAL RESISTANCE

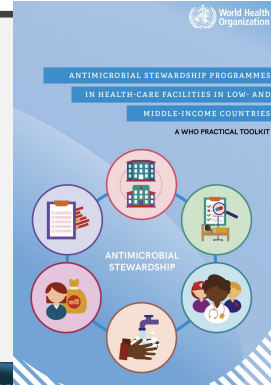
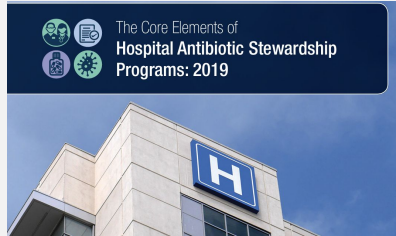
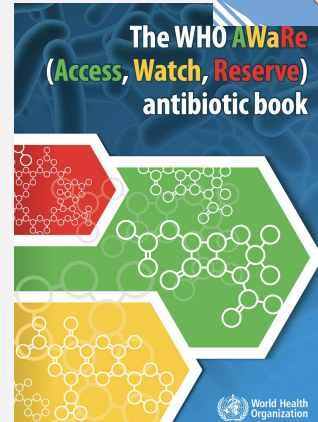
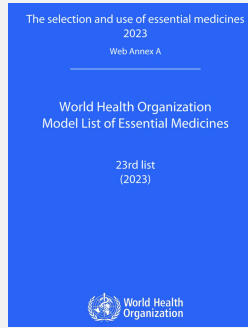
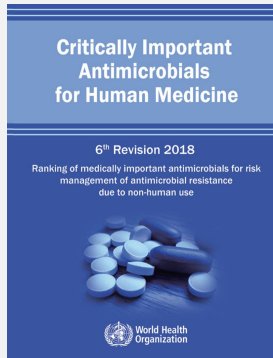
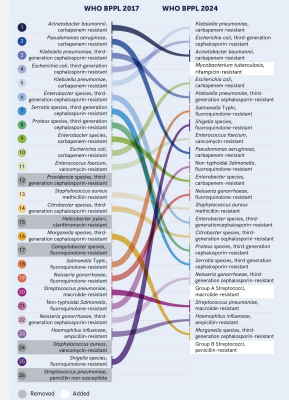


Fig. 3. Pathogens prioritized in the 2024 BPPL update as compared with the 2017 BPPL



9 September 2024

Political Declaration of the High-level Meeting on Antimicrobial Resistance

SURVEILLANCE PLATFORMS

- Global Antimicrobial Resistance and Use Surveillance System (GLASS)
- Central Asian and European Surveillance of Antimicrobial Resistance (CAESAR)
- EARS-Net (European Antimicrobial Resistance Surveillance Network)
- ReLAVRA (Latin American Network for Antimicrobial Resistance Surveillance)
- Industry-funded surveillance platforms

See you tomorrow.
11:00 London, same link.



Day 2/5:

AMR Series: Surveillance in Human Health I

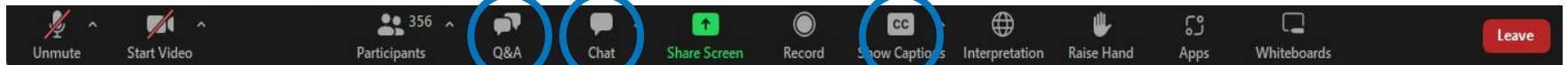
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Day 2

SUBTOPICS

AMR Series: Surveillance in human health I – 1.5 hours

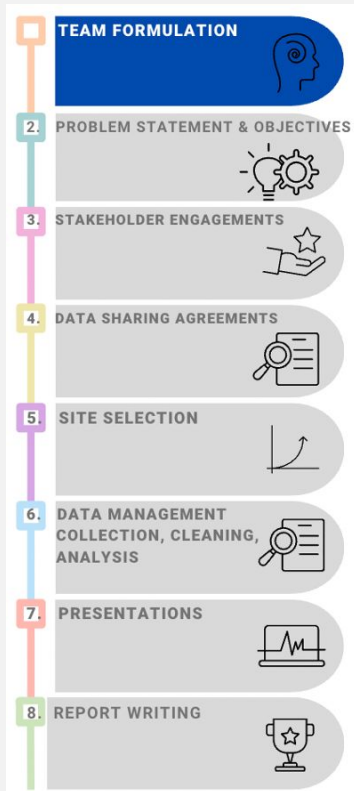
- As part of her lecture series on AMR surveillance best practices, Geetanjali will discuss AMR surveillance in human health, covering stakeholder engagements, mapping laboratory networks, site selection and data transfer agreements.

Discussion, Q&A – 1 hour

AMR SURVEILLANCE | STEPS



AMR SURVEILLANCE | TEAM FORMULATION



- Assemble a **diverse team** with clearly defined roles and responsibilities for each member
- **A team leader** should be appointed to provide direction, make critical decisions, and maintain focus on project goals
- Open communication is essential for leveraging the **strengths of each member**, fostering collaboration, and ensuring all voices are heard
- Roles and responsibilities should be flexible, **adapting as needed** to address evolving project demands, challenges, or changing circumstances
- Adaptability ensures the team remains responsive and effective throughout the project lifecycle

AMR SURVEILLANCE | PROBLEM STATEMENT & OBJECTIVES



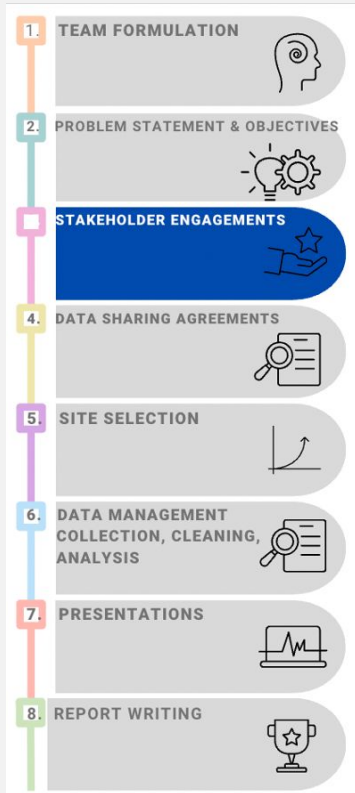
Problem statement: To clarify the issue's importance and establish why it must be addressed, providing clear direction for the project

Key objectives

- Measurable, actionable targets that align with the problem statement
- Guide allocating resources, time, and funding toward the project's priority areas

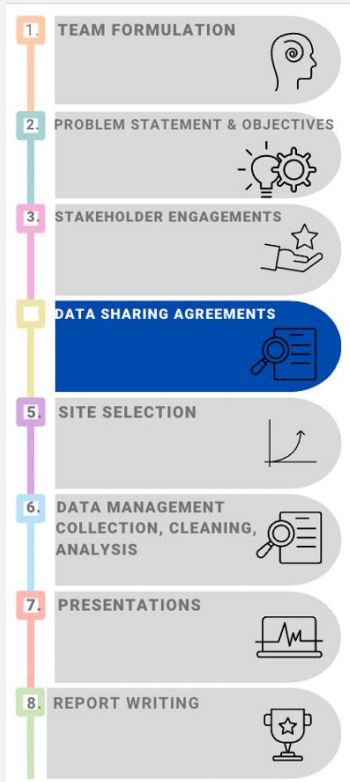
Surveillance studies can be based on analysing existing data or designed as prospective studies to gather new information over time

AMR SURVEILLANCE | STAKEHOLDER ENGAGEMENTS



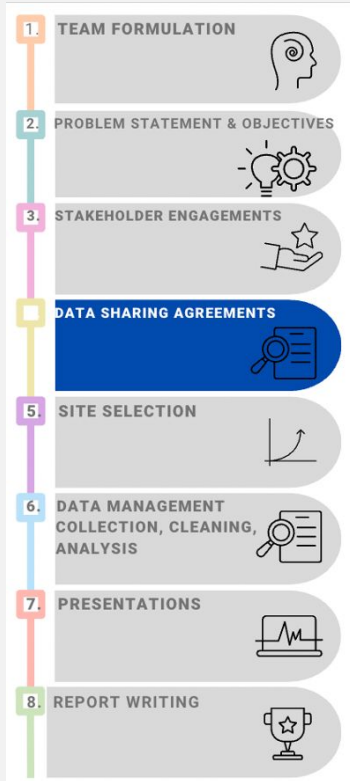
- Ensures that all perspectives are considered
- Builds trust
- Enhance decision-making
- Significantly improves the chances of project success
- Critical in externally funded studies, where local and regional health authorities must be informed at every stage
- Kick-off workshops followed by regular in-person and online meetings

AMR SURVEILLANCE | DATA SHARING AGREEMENTS



- Between project team/grantee and institution/government
- Outlines responsibilities, data handling protocols, and security measures to prevent misuse or unauthorised access
- Sharing of data securely and ethically, per relevant legal and regulatory requirements.
- Promotes transparency in data management

AMR SURVEILLANCE | DATA SHARING AGREEMENT TEMPLATE



Date

Parties

Definitions

Terms of Reference

Obligations for all stakeholders

Storage

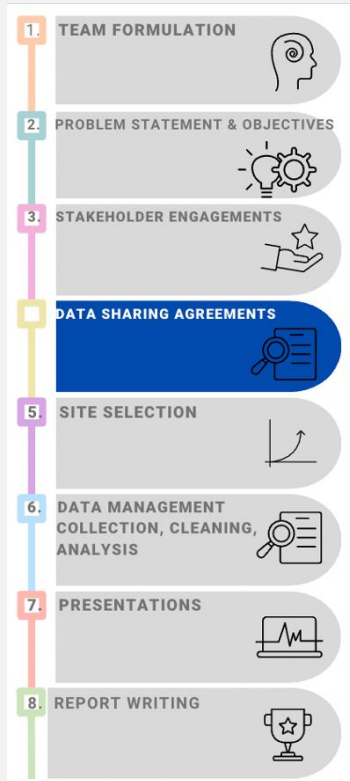
Data breach and reporting

Financial angles

Regulation/legislation

Signatories

PROTECTION OF SENSITIVE DATA



GDPR - General Data Protection Regulation

- Protection of personal data
- Applies to EU-based users

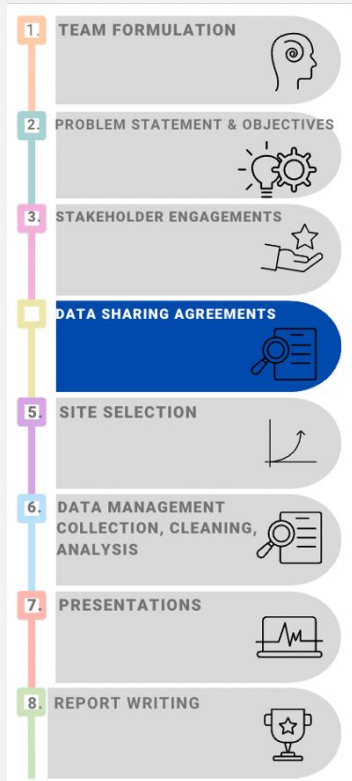
Health Insurance Portability and Accountability Act

- Protection of health information (Protected Health Information -PHI)
- Applies to US-based users

Methods of data protection

- Masking (only sensitive data is obscured; as commonly done in finance organizations)
- De Identification (all personally identifiable information [PII] is anonymized; commonly done for research, analysis, and other purposes without the need for patient consent)

PROTECTION OF SENSITIVE DATA



Masking	De Identification
John Dawn, SSN: 123-45-6789 (original)	John Dawn, Date of Birth: January 1, 1980, Address: 123 George Street (original)
Jane Smith, SSN: --*** (altered)	Male, Age Range: 40-45, City: Unspecified (altered)
Obscuring only sensitive data with fictitious data	Removing all direct & indirect identifiers that are personal attributes
Hash, random numbers, pseudonyms	pseudonymization and anonymization
does not provide complete anonymity; and individual can be identified through ways	irreversible and provides complete anonymity

Break

See you in shortly.

01:00:00

SITE SELECTION



Single-centre

Multi-centre

Determine the number of sites/laboratories (as per budget/resources)

Mapping

Sampling strategy- Random/quality-based

Design Questionnaire

General - Laboratory name, level of service, affiliations, co-location with pharmacy and clinical units

Quality management systems – personnel, biosafety, sample management, QC, EQAS, accreditation/certification, audits, LIS, inventory management, etc.

Approvals from responsible authorities on final choice

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Day 3/5:

AMR Series: Surveillance in Human Health II

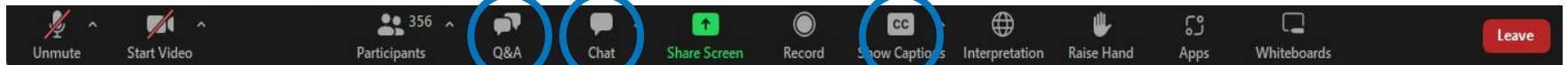
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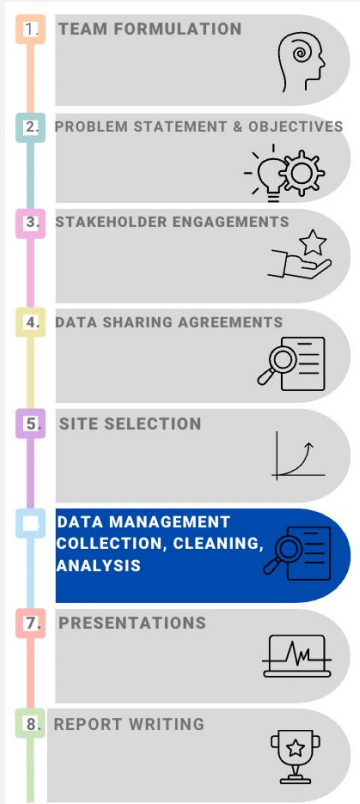
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DATA COLLECTION



Framework prior to actual data collection

- Data collection questionnaire
- Glossary/directory of terms
- Training manual

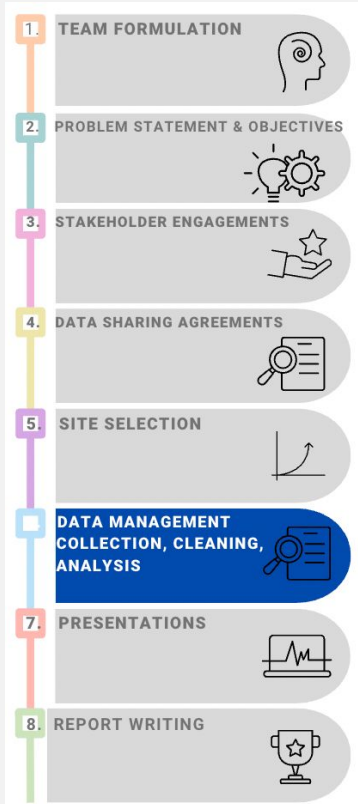
DATA COLLECTION VARIABLES



Data collection questionnaire

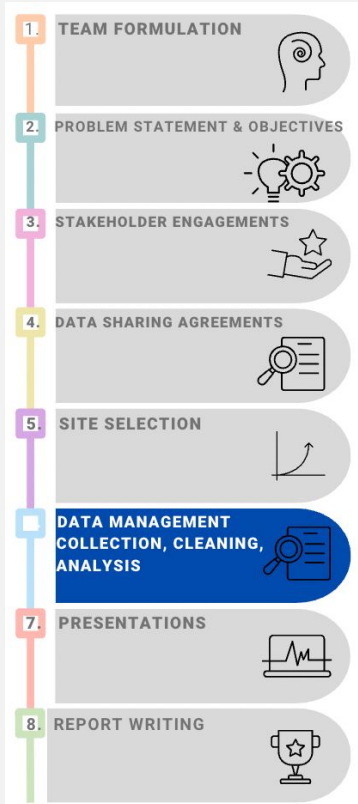
- Patient level variables - demographic clinical, laboratory
- Facility level variables
- Country level factors

DATA COLLECTION VARIABLES



- Patient level demographic variables
 - Age
 - Gender
 - Weight
 - Education level
 - Pregnancy status if female patient,
 - Premature birth status if child
 - Childhood vaccination status
 - Adult vaccinations status
- Patient level clinical variables
 - Diagnosis & ICD code
 - Complaint
 - Comorbidity
 - Outcome
 - Infection type- hospital acquired/community acquired,
 - Placement of associated device/catheter, intervention/surgery, antibiotic
 - Admission & discharge dates

DATA COLLECTION VARIABLES



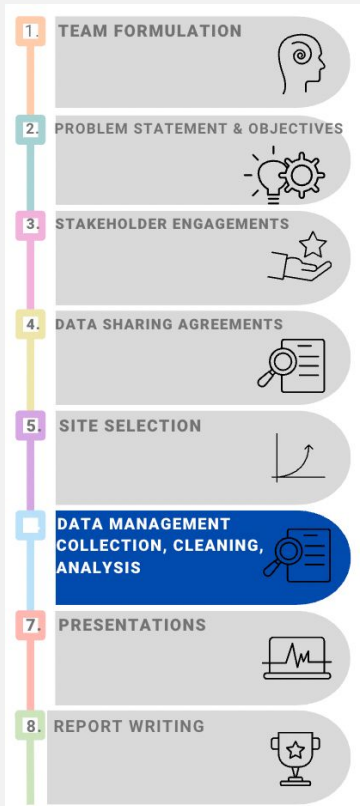
- Patient level laboratory variables
 - Specimen type/site
 - Specimen date of collection
 - Culture test name
 - Culture test results
 - Bug-drug combinations of interest
- Patient level pharmacy variables
 - Antimicrobials dispensed
 - Dose
 - Duration

DATA COLLECTION VARIABLES



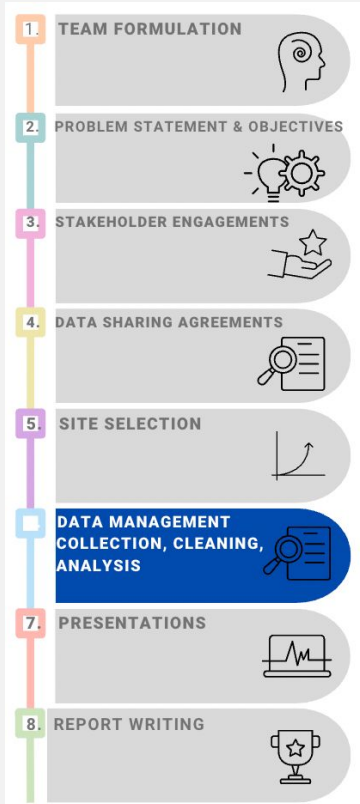
- Facility level variables
 - Ownership/Affiliation
 - Level of care
 - Co-location with lab & pharmacy
 - In-patient and out-patient volume
 - Departments
 - Human resources
 - Formats of patient clinical records- electronic/paper
 - AMS & IPC practices
 - Bed strength
- Country factors
 - Antibiotic consumption
 - Global Health Security index scores on AMR prevention
 - Primary education
 - GDP per capita
 - Physicians density
 - Nurses density
 - Universal health coverage
 - Access to improved drinking water source
 - Access to improved sanitation facilities

TRAINING



- Data collection device and its configuration
- Data collection tool
- Training manual
 - Directory/glossary
(Each of the variables is given a code together with choices/entry options)
 - Device use & troubleshooting
- Recruitment of data collectors
- Training of data collectors

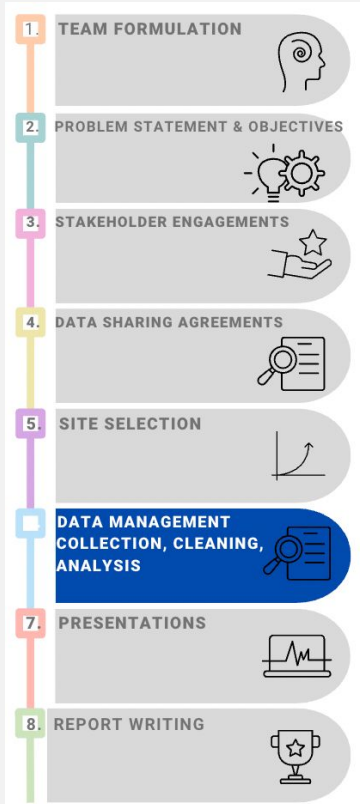
DIRECTORY/GLOSSARY



Purpose: to convert raw entries to standardized information

Variable name	Code (abbreviation for variable name)	Code (numeric ID)
Patient identification number	Patient_code	Patient ID
	12345	2ad3x
Gender	GENDER	Gender ID
Female	FEMALE	1
Male	MALE	2
Specimen	Spec_code	Specimen ID
Blood	Bl	12
Urine	Ur	11
Joint Fluid	Jf	153
Organism	ORGANISM	ID
Acinetobacter baumannii	aba	21
Staphylococcus aureus	sau	155

WHONET

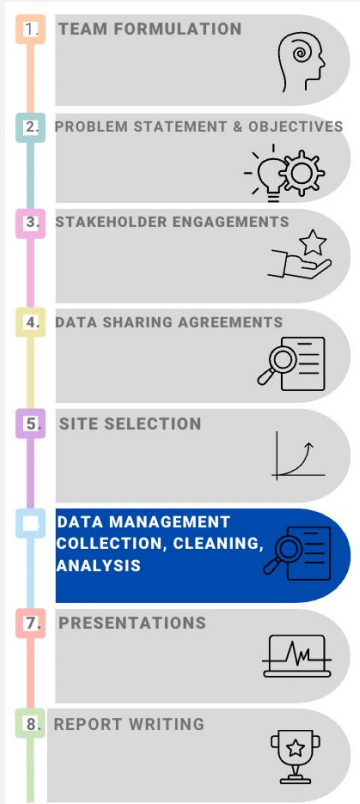


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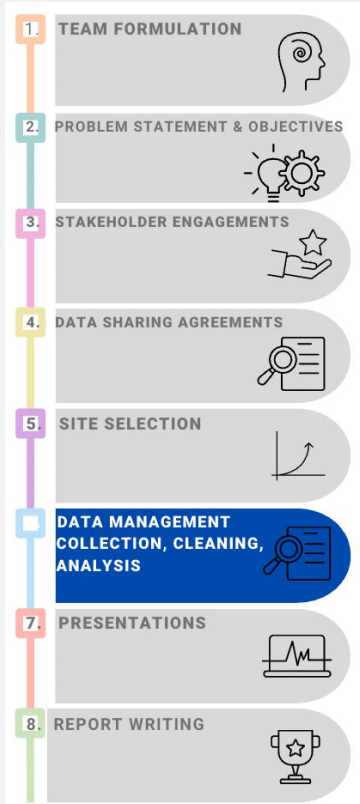
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DATA COLLECTION



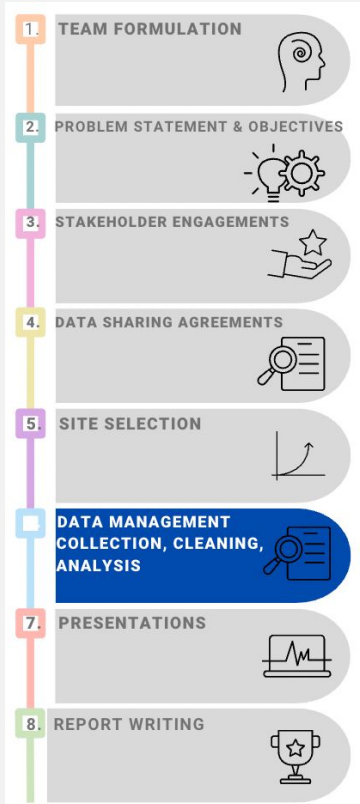
- On the day of data collection
 - Letter of introduction
 - Meet focal points
 - Route to be followed for data collection
 - Understanding workflow in the laboratory
 - Data collection
 - Data storage (automatically saved on the device; whenever a network connection is available, it is synced with the server)
 - Supervisory visits to monitor data collection
- Questions to be answered
 - Data collection timelines
 - How many records to be collected (if paper-based data)

DATA REVIEW/CHECK/CLEANING



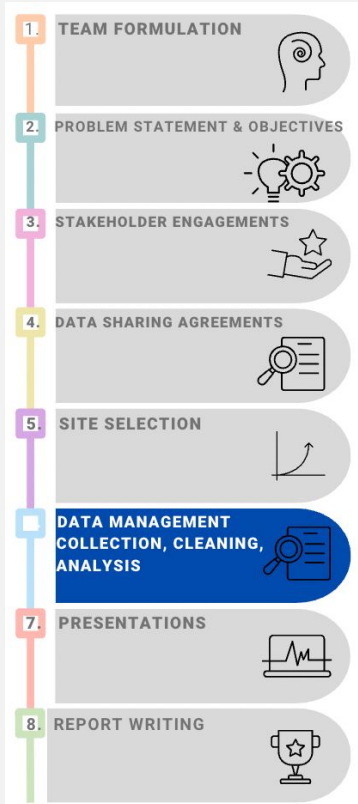
- Review all entries to establish
 - Data completeness
 - Data accuracy (match the glossary-defined choices for the respective variables; glossary-defined choices can be sourced from WHONET which is in open domain).
 - Any additional entry outside the glossary are flagged to data collector for clarification; may be included if required
 - All date entries in the import file must follow the same format (ddmmyy or dd/mm/yyyy depending on protocol established)
 - Script used to review large scale data

DATA REVIEW/CHECK/CLEANING



- Review AST entries and ensure inclusion of only valid tests for rate estimation
 - Microbiologist guidance required
 - Examples of invalid tests
 - E. coli with vancomycin
 - S. pneumoniae with penicillin disk
 - Enterobacterales with oxacillin
 - Enterococcus with oxacilin
 - S aureus with oxacilin disc

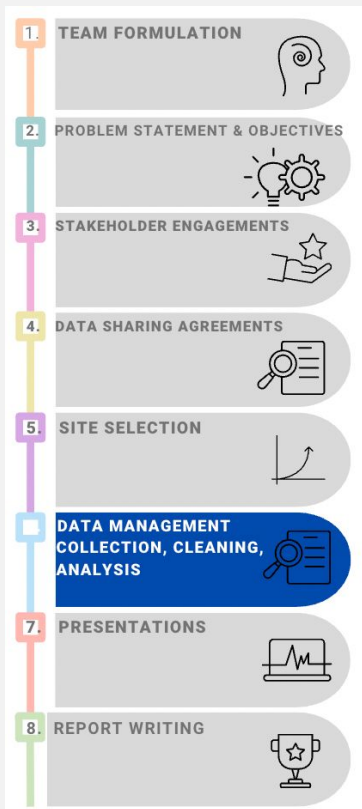
DATA SUMMARIZATION (POST DATA REVIEW)



Summarization of review findings

- Quantum of cultures
 - Total
 - Positive
 - with AST
- Quantum of cultures with complete pathogen identification

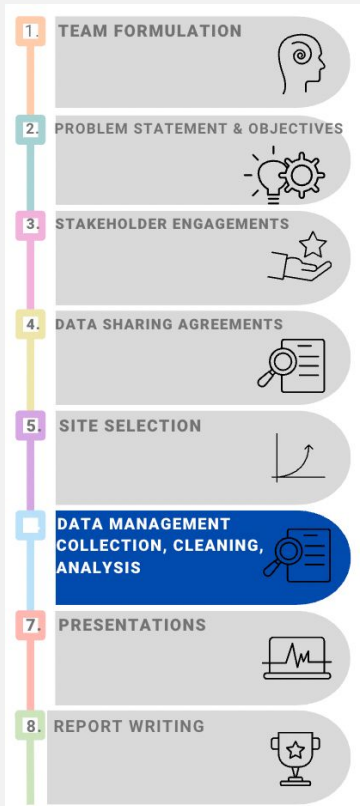
DATA ANALYSIS



AMR rate estimation

- ‘Proportion non-susceptible’ : To what extent is a pathogen resistant to a particular antimicrobial agent/class
- $\frac{\text{Number of non susceptible isolates}}{\text{Number of susceptible \& non susceptible isolates}} \times 100 \text{ (CI 95\%)}$
- All non-susceptible isolates (I+R) are classified as resistant
- Analyse as per resistance interpretation submitted by the laboratories
 - Adjust based on updated breakpoints
 - Present at antimicrobial class

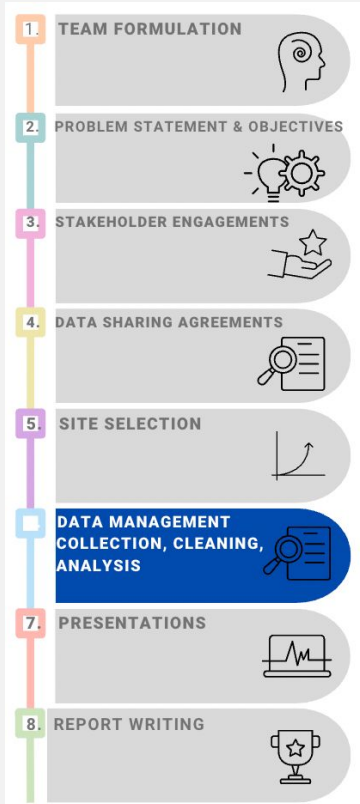
DATA ANALYSIS



AMR rate estimation

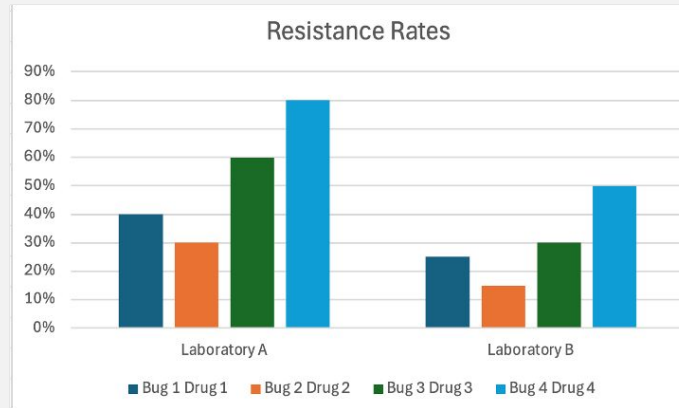
- Eliminate duplicates
 - Include only the first isolate of a species/patient/analysis period, irrespective of body side or AST profile (CLSI M39-A4)
- There is no need to present statistics on every drug tested, especially when you are combining data from different laboratories.
- Analyze for a broad set of “recommended/usual” antibiotics, and try to get those to be complete as possible
- Data are analyzed only when 30 or more isolates were tested against an antibiotics
- Careful state the limitations, then you can present results that potentially might have some relevance.

DATA ANALYSIS



AMR rates - Examples

	Laboratory A	Laboratory B
Bug 1 Drug 1	40%	25%
Bug 2 Drug 2	30%	15%
Bug 3 Drug 3	60%	30%
Bug 4 Drug 4	80%	50%



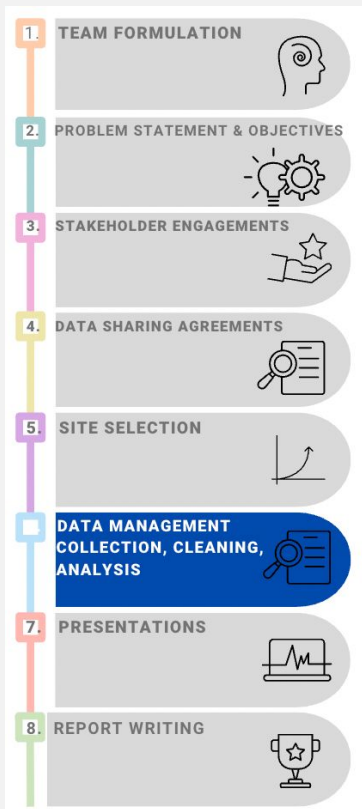
DATA ANALYSIS



AMR estimates statistics

- Confidence interval
 - Wilson score method (assumes all samples are independent)
 - Wilson cluster-robust (assumes correlations likely exist within and between laboratories serving similar populations)

DATA ANALYSIS



Drivers of resistance

Patient level

- Age
- Gender
- Diagnosis
- Comorbidities
- Antimicrobial usage
- Presence of device (catheter, central line, ventilator)
- Origin of infection (hospital or community)

Facility level

- Implementation of infection prevention program
- Implementation of antimicrobial stewardship
- & more

DATA ANALYSIS



Drivers of resistance

Country level

- Antibiotic consumption
- Global Health Security index scores on AMR prevention
- Primary education
- GDP per capita
- Physicians density
- Nurses density
- Universal health coverage
- Access to improved drinking water source
- Access to improved sanitation facilities
- Access to basic handwashing facilities including soap and water
- Enrolment in Global Antimicrobial Resistance Surveillance System (GLASS)
- & more

See you next week.
Mon 9:00 London, same link.



Day 4/5:

AMR Series: Surveillance Reports, Challenges, and Mitigation

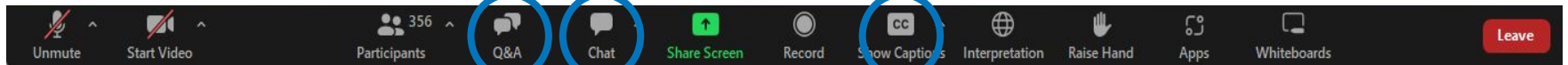
Dr Geetanjali Kapoor

Acting Head and Researcher, One Health Trust (formerly CDDEP)

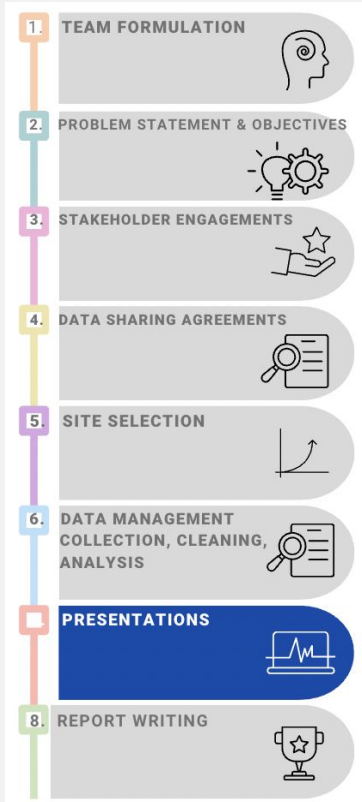


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PRESENTATIONS



Why

Audience

When

How

Why

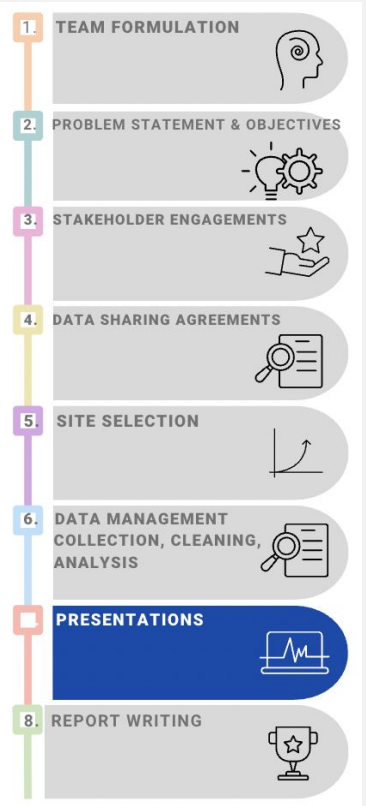
- Accountability & Ownership
- Foster collaborative efforts
- Cross learn with other groups if multi consortia grant
- Inform policies
- Contribute to broader public health efforts

Audience

- Funders
- Healthcare providers
- Policymakers
- Researchers
- Community organisations

PRESENTATIONS

Why Audience When How



When

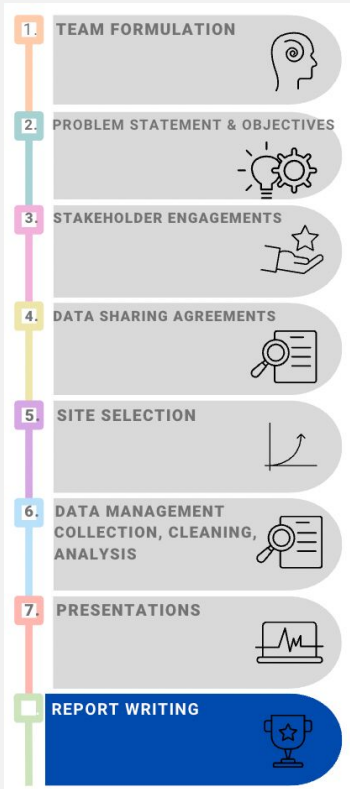
- Weekly (core team)
- Monthly (funder)
- Half yearly (countries/study sites)
- Prior to end of study period
- Terminal
- Global and regional events
- Board meetings
- Real-time

How

- Progress report
- Executive summaries
- Concise policy briefs
- Detailed technical reports
- Digital platforms
- Peer reviewed scientific journals

Country	Country Workshops	Data agreement/ approval letter status	Facility selection	Data collection status	Review of collected data	Data analysis and country reporting
Country A	Green	Green	Green	Green	Orange	Red
Country B	Green	Green	Green	Orange	Red	Red
Country C	Green	Green	Orange	Red	Red	Red
Country D	Green	Green	Green	Orange	Orange	Red

REPORT WRITING



Cover Page
Executive Summary
Overview
Institution(s) profile & relevant policies
Break each activity and mention methodology/approach & results
Challenges
Recommendations
Limitations
References
Appendices

REPORT WRITING



Cover Page

- Institution(s)
- Project Name
- Programme Name
- Funder
- Year
- Project Team Name

Executive Summary

Overview

Institution(s) profile & relevant policies

Break each activity and mention methodology/approach & results

Challenges

Recommendations

Limitations

References

Appendices

REPORT WRITING



Cover Page

Executive Summary

- Problem statement/purpose
- Key findings
- Approach
- Actionable insights

Overview

Institution(s) profile & relevant policies

Break each activity and mention methodology/approach & results

Challenges

Recommendations

Limitations

References

Appendices

REPORT WRITING



Cover Page
Executive Summary

Overview

- Problem Statement/purpose in detail
- Against the above backdrop, relevance for the report/proposal/study/surveillance
- Objectives and timelines
- Key engagements
- Any ethical dilemmas

Institution(s) profile & relevant policies

Break each activity and mention methodology/approach & results

Challenges

Recommendations

Limitations

References

Appendices

REPORT WRITING



Cover Page
Executive Summary
Overview

Institution(s) profile & relevant policies

- [Institution Name]; Established in [year]
- Mission
- Key Areas of Expertise
- Key Programs and Initiatives
- Collaborations and Partnerships
- Recent Achievements
- Leadership and Governance
- Location

Break each activity and mention methodology/approach & results
Challenges
Recommendations
Limitations
References
Appendices

REPORT WRITING



Cover Page
Executive Summary
Overview
Institution(s) profile & relevant policies

Break each activity, tie it to each objective, detailed methodology/approach, results, infographics, special considerations

- Activity 1: Laboratory/Site selection
- Activity 2: Data Collection
- Activity 3: Data Review
- Activity 4: Data Analysis

Challenges
Recommendations
Limitations
References
Appendices

REPORT WRITING



Cover Page

Executive Summary

Overview

Institution(s) profile & relevant policies

Break each activity and mention methodology/approach & results

Challenges

- Contributing laboratories vs population
- Routine testing or special cases
- Surveillance standards
- Testing practices
- Access to clinical records and antimicrobial usage
- Lack of integrated AMR surveillance
-

Recommendations

Limitations

References

Appendices

REPORT WRITING



Cover Page

Executive Summary

Overview

Institution(s) profile & relevant policies

Break each activity and mention methodology/approach & results

Challenges

Recommendations

- Standardize AMR Surveillance Protocols Globally
- Platforms that allow for real-time exchange of surveillance data
- Expanding access to rapid diagnostic tools
- Capacity-building initiatives
- Promote Antibiotic Stewardship Programs
- Foster Public Awareness
- Multisectoral Engagement
- Incentivize public-private partnerships
- Regular evaluations of AMR surveillance systems
- Funding for research

Limitations

References

Appendices

REPORT WRITING



Cover Page
Executive Summary
Overview

Institution(s) profile & relevant policies

Break each activity and mention methodology/approach & results
Challenges

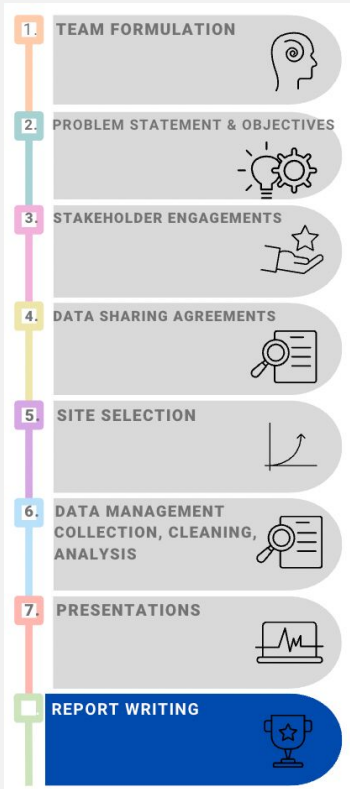
Recommendations

Limitations

- Timeline
- Funding
- Governance related
- Permissions

References
Appendices

REPORT WRITING



Cover Page
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Break each activity and mention methodology/approach & results
Challenges
Recommendations
Limitations
References
Appendices

REPORT WRITING



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Recommendations
Limitations
References

Appendices

- Questionnaires- laboratory selection, data collection, any other?
- Directory/Glossary
- Training Manual

See you tomorrow.
10:00 London, same link.



Day 5/5:

Conclusion and Open Discussion

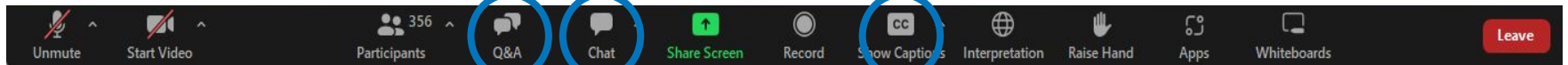
Dr Geetanjali Kapoor

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CONCLUSION

Reliable estimates of the true AMR burden are scarce

Diagnostic Gaps

Lack of Standardized Surveillance

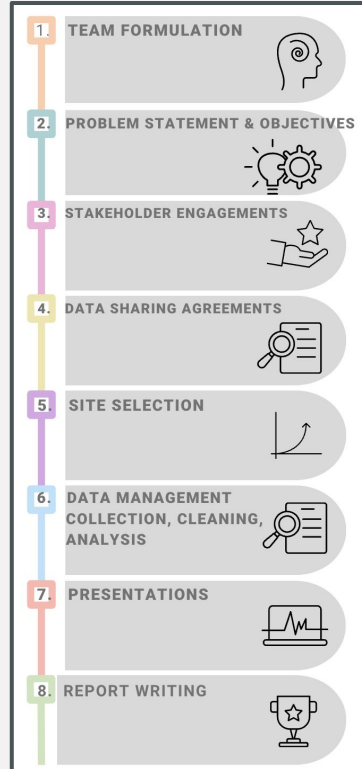
Variability in Data Collection

Underreporting

Overlapping Factors

CONCLUSION

Approach to large scale AMR surveillance



CONCLUSION

Reporting

Cover Page

Executive Summary

Overview

Institution(s) profile & relevant policies

Break each activity and mention methodology/approach & results

Challenges

Recommendations

Limitations

References

Appendices

ACKNOWLEDGEMENT

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Isabela Cabrera Lalinde
Sophie Patten
Nuffield Department of Medicine, University of Oxford

The Global Health Network, University of Oxford

Dr John Stelling

One Health Trust

Feedback

Please take a moment to fill in the feedback survey for this lecture series.

Your feedback is important in helping us understand to what extent this event has met your learning needs, how events could be improved for future participants and what you feel you have learned. Thank you.



<https://app.onlinesurveys.jisc.ac.uk/s/oxford/tghn-webinar-workshop-feedback-survey-v4>



Thank you.